



Institute of Corporate Directors  
Institut des administrateurs de sociétés  
Calgary Chapter

## Unique Governance View for NFP Boards



**March 23 2021**  
7:30AM - 9:00AM (PT)  
8:30AM - 10:00AM (MT)



**Join ICD online  
via Zoom**



**ICD Members\*: \$20**  
**Non-members: \$30**  
\*ICD.Ds earn 1 CEU

These are critically challenging times for most of our not-for-profit organizations. Expert panellists from our own ICD communities will discuss sustainability while diving into these topics:

- The United Way, Habitat for Humanity and Junior Achievement are all examples of a federated model. What is unique about governing in a federated system?
- Term limits, board succession, relationship with the CEO, and uneven understanding of governance amongst directors are some of the critical issues in NFPs. How should you address these?
- Director or fundraiser? What are you really being asked to contribute?
- Is our duty of care and our fiduciary responsibility different in the NFP world?

Please join us for a lively discussion as our experts answer these questions and share their perspectives.



**Panellist: Dawn de Lima, ICD.D**

Executive Vice-President, Corporate Services, TC Energy,  
and Chair Junior Achievement Canada

Click [here](#) to view Dawn's bio.



**Panellist: Joan Hertz, Q.C., ICD.D**

Chair, Board of Directors, ATB Financial

Click [here](#) to view Joan's bio.



**Panellist: Beth Reimer-Heck, Q.C., ICD.D,**

Senior Counsel for BLG LLP, and  
former Co-chair, Calgary ICD Chapter

Click [here](#) to view Beth's bio.



**Panellist: Zaman Velji, MBA, CFA**

Chair, Board of Directors, Victoria Foundation

Click [here](#) to view Zaman's bio.



**Moderator: Mary Cameron, ICD.D**

Principal, Ozone Advisory Group, and  
Vice-Chair, Board of Directors, Habitat for Humanity International

Click [here](#) to view Mary's bio.

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Presented by the **ICD Calgary Chapter**,  
in partnership with the **BC** and **Edmonton** Chapters.

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**2701-250 Yonge Street**

**Toronto, ON | M5B 2L7**

**+1.877.593.7741**